# Student-centred Internationalisation: qualitative implications for universities and curricula



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Emerita Professor of the

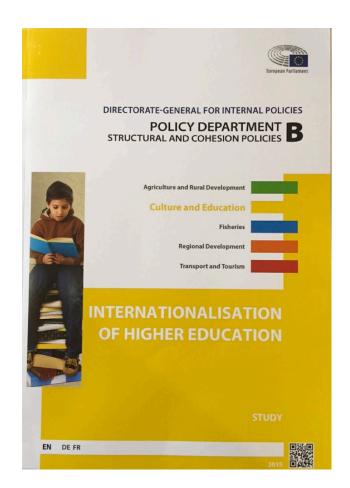
Internationalisation of Higher Education

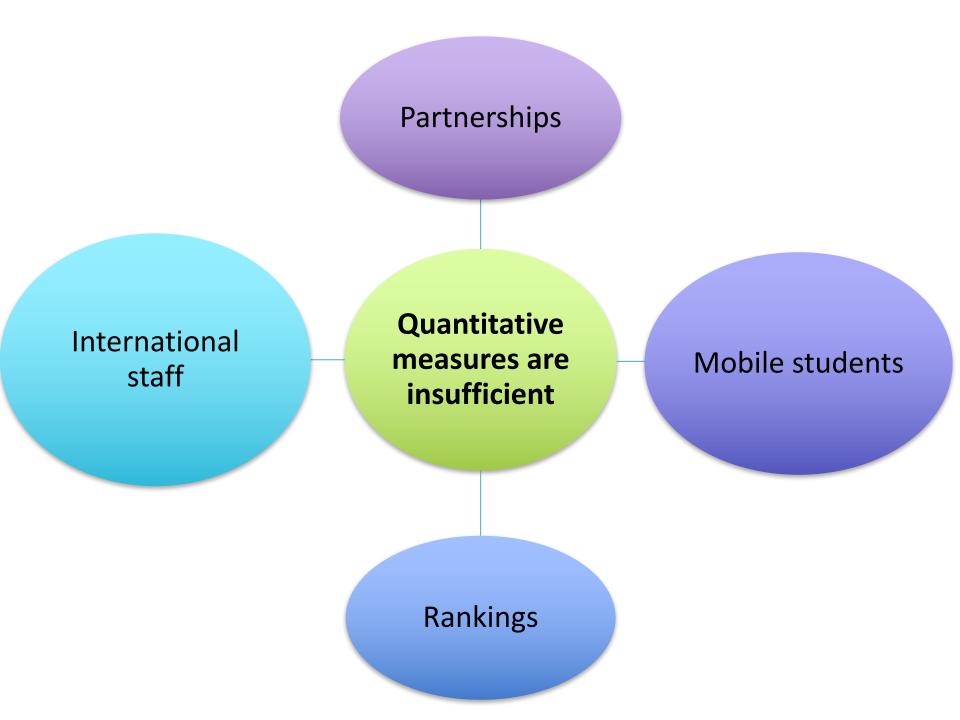


### Revised Definition of Internationalisation

The intentional process of integrating an international, intercultural or global dimension into the purpose, functions and delivery of postsecondary education, in order to enhance the quality of education and research for all students and staff, and to make a meaningful contribution to society.

De Wit & Hunter (2015) in European Parliament Study





### Next phase of internationalisation?

1. Internationalisation of the curriculum at home

2. Integrating holistic, comprehensive internationalisation

3. Link between internationalisation & diversity/equity/ inclusion

Real curriculum internationalisation not merely using tools such as guest lectures, reading lists etc

Not a goal in itself, but needs to be visibly valued and embraced by senior leadership

Purposeful engagement with cultural others to support future personal and professional life

Internationalising learning outcomes for **100% of students** 

Touching every part of the institution and everything we do. Relevant to all staff

Diversity in society
means distinction
between international
and domestic students
difficult to sustain

#### 1. Internationalisation of curriculum

In Europe too often associated with

- Mobility
- Teaching in English
- Presence of international students



### Mobility is important



Numerous international studies show that international experience offers significant benefits to students, especially with regard to transferable/ employability/transversal skills

(See Jones, E. (2013) *Internationalization and employability: the role of intercultural experiences in the development of transferable skills* Public Money and Management Vol. 33, No. 2 pp 95-104)

### Top 10 skills for 2020

The Future of Jobs Report (Jan 16)



- 1. Complex Problem Solving
- 2. Critical Thinking
- 3. Creativity
- 4. People Management
- 5. Coordinating with Others
- 6. Emotional Intelligence
- 7. Judgment and Decision Making
- 8. Service Orientation
- 9. Negotiation
- 10. Cognitive Flexibility

# These are precisely some of the skills developed through international experience

Jones, E. (2013) Internationalization and employability: the role of intercultural experiences in the development of transferable skills.

Public Money and Management Vol. 33, No. 2 pp 95-104

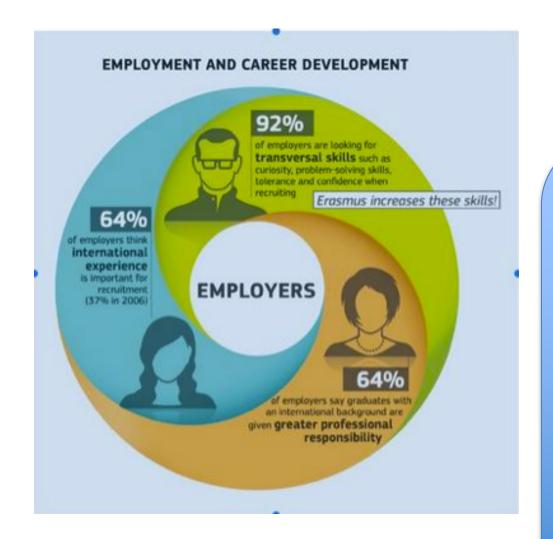
## Skills developed through international work/study/volunteering abroad

#### **Employability skills**

- Team work and team leadership
- Organisational skills and project management
- Problem solving
- Networking
- Mediation skills and conflict resolution
- Decision making
- Interpersonal skills

#### Intercultural competence

- Confidence
- Willingness to take risks
- Patience
- Sensitivity
- Flexibility
- Open-mindedness
- Humility and respect
- Creativity



**Erasmus Impact** Study (Sept 2014) found that 92% of employers are looking for 'transversal skills'

#### Mobility participation rates

DISADVANTAGED BACKGROUNDS

**hhi**i3.5%

ADVANTAGED BACKGROUNDS





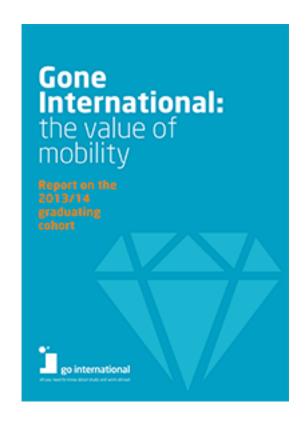
STUDENTS FROM HIGHER MANAGERIAL AND PROFESSIONAL OCCUPATION BACKGROUNDS WERE ALMOST

### x5 MORE LIKELY TO BE MOBILE

THAN STUDENTS FROM NEVER WORKED AND LONG-TERM UNEMPLOYED BACKGROUNDS.

# Mobile students earn higher grades and receive higher salaries

(UUKi 2016)



## What does this mean for the non-mobile majority?



- EU target of 20% mobility by 2020
- Even if target is met, 80%
   of students will not
   receive the benefits of
   mobility

Transformation of mindset?

Transformative 'internationalisation' can come not only through international engagement but through encounters with cultural "otherness" of any kind.

'Interculturalisation'



## Definition of Internationalisation at Home

The purposeful integration of international and intercultural dimensions into the formal and informal curriculum for all students within domestic learning environments.

Beelen and Jones (2015)

- 1. Offers all students global perspectives within their programme of study, whether or not they spend time abroad.
- 2. Moves beyond electives or specialised programmes.
- 3. Involves developing international and intercultural perspectives through internationalised learning outcomes in the formal curriculum.
- 4. Is supported by informal (co-)curriculum activities across the institution.
- 5. Makes purposeful use of cultural diversity in the classroom for inclusive learning, teaching and assessment practice.

- 6. Creates opportunities for student engagement with 'cultural others' in local society.
- 7. Involves all staff, not only academics and international officers.
- 8. May or may not include teaching in English or another *lingua franca*.
- 9. Can include virtual mobility through online working with partner universities.
- 10. Fosters purposeful engagement with international students.

#### 2. Integrating holistic, comprehensive internationalisation



and engaging academic and support staff in the internationalisation of higher education. In Sugden, R., Valania, M. & Wilson, J.R. (Eds) Leadership and Cooperation in Academia: Reflecting on the Roles and Responsibilities of University Faculty and Management. Cheltenham: Edward Elgar.

10 key elements of integrated internationalisation

### Implications for...



PLUS <u>what</u> we measure in terms of internationalisation and how.

Qualitative not quantitative indicators

- Curriculum developers
- Library
- IT services
- Human Resources and staff development
- Restaurants and food outlets
- Quality enhancement
- Student support—
   disability services, visas,
   counselling and advising
- Governance and management

## 3. Link between internationalisation & diversity/equity/inclusion

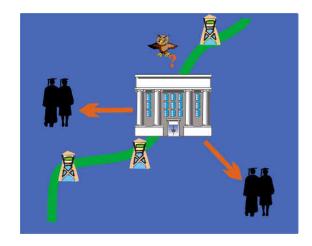
International and Intercultural 2 sides of same coin



### Commonalities – international / domestic students

Students from different national, cultural, religious, linguistic backgrounds can be classified either as domestic or international





### Others with similar challenges?

- Recent arrivals to the country
- Students who move from rural areas to study in a city
- Mature students
- First in family
- Students with disabilities
- Students who work to support their studies
- Those with caring responsibilities

### Important to remember that

"Not all, and not only, international students have similar academic or pastoral support needs and country of birth does not define those needs".

Jones (2017)

Special Issue
The International Student Experience:
Voices and Perspectives

Studies in
Higher Education

Routledge
Taylor & Francis Group

### University organisation

- Usually separate teams working with international and domestic students, who don't always connect across the divide
- Services for black and ethnic minority or indigenous students often separated
- International student services often seen as 'additional'

### Summary

- 1. Internationalisation of the curriculum at home
- 2. Integrating holistic, comprehensive internationalisation
- 3. Link between internationalisation & diversity/equity/inclusion



### Thank you

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